HITECH: Advancing the Adoption of Electronic Health Records in the United States

William Hersh, MD
Professor and Chair
Department of Medical Informatics & Clinical Epidemiology
Oregon Health & Science University
Portland, OR, USA
Email: hersh@ohsu.edu
Web: www.billhersh.info

Blog: informaticsprofessor.blogspot.com

References

- Angrisano, C., Farrell, D., et al. (2007). Accounting for the Cost of Health Care in the United States. Washington, DC, McKinsey & Company.
 - http://www.mckinsey.com/mgi/rp/healthcare/accounting cost healthcare.asp.
- Anonymous (2009). Medical Records and Health Information Technicians. Occupational Outlook Handbook, 2010-11 Edition. Washington, DC, Bureau of Labor Statistics. http://www.bls.gov/oco/ocoS103.htm.
- Anonymous (2010). The State of Health Care Quality: 2010. Washington, DC, National Committee for Quality Assurance. http://www.ncqa.org/tabid/836/Default.aspx.
- Bernstam, E., Hersh, W., et al. (2009). Synergies and distinctions between computational disciplines in biomedical research: perspective from the Clinical and Translational Science Award programs. *Academic Medicine*, 84: 964-970.
- Blumenthal, D. (2010). Launching HITECH. New England Journal of Medicine, 362: 382-385.
- Blumenthal, D. and Tavenner, M. (2010). The "meaningful use" regulation for electronic health records. New England Journal of Medicine, 363: 501-504.
- Buntin, M., Burke, M., et al. (2011). The benefits of health information technology: a review of the recent literature shows predominantly positive results. *Health Affairs*, 30: 464-471.
- Chaudhry, B., Wang, J., et al. (2006). Systematic review: impact of health information technology on quality, efficiency, and costs of medical care. *Annals of Internal Medicine*, 144: 742-752.
- Desroches, C., Worzala, C., et al. (2012). Small, nonteaching, and rural hospitals continue to be slow in adopting electronic health record systems. *Health Affairs*: Epub ahead of print.
- Detmer, D., Bloomrosen, M., et al. (2008). Integrated personal health records: transformative tools for consumer-centric care. *BMC Medical Informatics & Decision Making*, 8: 45. http://www.biomedcentral.com/1472-6947/8/45.
- Detmer, D., Munger, B., et al. (2010). Clinical informatics board certification: history, current status, and predicted impact on the medical informatics workforce. *Applied Clinical Informatics*, 1: 11-18.
- Dimick, C. (2008). HIM jobs of tomorrow. Journal of AHIMA, 79(10): 26-34.
- Friedman, C. (2007). Building the Workforce: An Imperative for Public Health Informatics. Atlanta, GA, Public Health Information Network (PHIN) 2007 Keynote Address.
- Friedman, C. (2008). Building the Health Informatics Workforce. Sacramento, CA, University of California Davis Invited Presentation.
- Gardner, R., Overhage, J., et al. (2009). Core content for the subspecialty of clinical informatics. *Journal of the American Medical Informatics Association*, 16: 153-157.

- Goldzweig, C., Towfigh, A., et al. (2009). Costs and benefits of health information technology: new trends from the literature. *Health Affairs*, 28: w282-w293.
- Gugerty, B. and Delaney, C. (2009). TIGER Informatics Competencies Collaborative (TICC) Final Report, Technology Informatics Guiding Educational Reform (TIGER) Initiative. http://tigercompetencies.pbworks.com/f/TICC_Final.pdf.
- Hamburg, M. and Collins, F. (2010). The path to personalized medicine. *New England Journal of Medicine*, 363: 301-304.
- Hayes, G. and Barnett, D. (2008). *UK Health Computing: Recollections and Reflections*. Swindon, UK. British Computer Society.
- Hersh, W. (2004). Health care information technology: progress and barriers. *Journal of the American Medical Association*, 292: 2273-2274.
- Hersh, W. (2009). A stimulus to define informatics and health information technology. *BMC Medical Informatics & Decision Making*, 9: 24. http://www.biomedcentral.com/1472-6947/9/24/.
- Hersh, W. (2010). The health information technology workforce: estimations of demands and a framework for requirements. *Applied Clinical Informatics*, 1: 197-212.
- Hersh, W. and Wright, A. (2008). What workforce is needed to implement the health information technology agenda? An analysis from the HIMSS Analytics™ Database. *AMIA Annual Symposium Proceedings*, Washington, DC. American Medical Informatics Association. 303-307.
- Hsiao, C., Hing, E., et al. (2011). Electronic Health Record Systems and Intent to Apply for Meaningful Use Incentives Among Office-based Physician Practices: United States, 2001–2011. Atlanta, GA, National Center for Health Statistics, Centers for Disease Control and Prevention. http://www.cdc.gov/nchs/data/databriefs/db79.htm.
- Kohn, L., Corrigan, J., et al., eds. (2000). *To Err Is Human: Building a Safer Health System*. Washington, DC. National Academies Press.
- Kuperman, G. (2011). Health-information exchange: why are we doing it, and what are we doing? Journal of the American Medical Informatics Association, 18: 678-682.
- Leviss, J., Gugerty, B., et al. (2010). *H.I.T. or Miss: Lessons Learned from Health Information Technology Implementations*. Chicago, IL. American Health Information Management Association.
- Leviss, J., Kremsdorf, R., et al. (2006). The CMIO a new leader for health systems. *journal of the American Medical Informatics Association*, 13: 573-578.
- Marcotte, L., Seidman, J., et al. (2012). Achieving meaningful use of health information technology: a guide for physicians to the EHR incentive programs. *Archives of Internal Medicine*, 172: 731-736.
- Maxson, E., Jain, S., et al. (2010). The regional extension center program: helping physicians meaningfully use health information technology. *Annals of Internal Medicine*, 153: 666-670.
- McGlynn, E., Asch, S., et al. (2003). The quality of health care delivered to adults in the United States. New England Journal of Medicine, 348: 2635-2645.
- McKethan, A., Brammer, C., et al. (2011). An early status report on the Beacon Communities' plans for transformation via health information technology. *Health Affairs*, 30: 782-788.
- Monegain, B. (2009). Health IT effort to create thousands of new jobs, says Blumenthal. Healthcare IT News. October 6, 2009. http://www.healthcareitnews.com/news/health-it-effort-create-thousands-new-jobs-says-blumenthal.
- Protti, D. and Johansen, I. (2010). Widespread Adoption of Information Technology in Primary Care
 Physician Offices in Denmark: A Case Study. New York, NY, Commonwealth Fund.

 http://www.commonwealthfund.org/~/media/Files/Publications/Issue%20Brief/2010/Mar/137
 9 Protti widespread adoption IT primary care Denmark intl ib.pdf.
- Safran, C. and Detmer, D. (2005). Computerized physician order entry systems and medication errors. Journal of the American Medical Association, 294: 179.

- Safran, C., Shabot, M., et al. (2009). ACGME program requirements for fellowship education in the subspecialty of clinical informatics. *Journal of the American Medical Informatics Association*, 16: 158-166.
- Schoen, C., Osborn, R., et al. (2009a). A survey of primary care physicians in eleven countries, 2009: perspectives on care, costs, and experiences. *Health Affairs*, 28: w1171-1183.
- Schoen, C., Osborn, R., et al. (2009b). In chronic condition: experiences of patients with complex health care needs, in eight countries, 2008. *Health Affairs*, 28: w1-w16. http://content.healthaffairs.org/cgi/content/full/28/1/w1.
- Shaffer, V. and Lovelock, J. (2010). Results of the Gartner-AMDIS Survey of Chief Medical Informatics Officers. Stamford, CT, Gartner.
- Shortliffe, E. (2011). President's column: subspecialty certification in clinical informatics. *Journal of the American Medical Informatics Association*, 18: 890-891.
- Smith, P., Araya-Guerra, R., et al. (2005). Missing clinical information during primary care visits. *Journal of the American Medical Association*, 293: 565-571.
- Stark, P. (2010). Congressional intent for the HITECH Act. *American Journal of Managed Care*, 16: SP24-SP28.
- VanDenBos, J., Rustagi, K., et al. (2011). The \$17.1 billion problem: the annual cost of measurable medical errors. *Health Affairs*, 30: 596-603.
- Wilhelm, C. and Dixon-Lee, C. (2007). A new blueprint for HIM education. *Journal of AHIMA*, 78(8): 24-28.
- Zerhouni, E. (2007). Translational research: moving discovery to practice. *Clinical Pharmacology and Therapeutics*, 81: 126-128.

HITECH: Advancing the Adoption of Electronic Health Records in the United States

William Hersh, MD
Professor and Chair
Department of Medical Informatics & Clinical Epidemiology
Oregon Health & Science University
Portland, OR, USA
Email: hersh@ohsu.edu
Web: www.billhersh.info
Blog: informaticsprofessor.blogspot.com

OREGON HEALTH

Topics covered

- Information-related problems and solutions in healthcare
- Why do we need more informatics?
- Why are we not there?
- Details of HITECH Act programs
- The workforce need for informatics
- Educational and career opportunities in informatics

OREGON HEALTH & SCIENCE UNIVERSITY

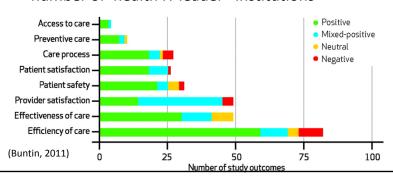
Many problems in healthcare have information-related solutions

- Quality not as good as it could be (McGlynn, 2003; Schoen, 2009; NCQA, 2010)
- Safety errors cause morbidity and mortality; many preventable (Kohn, 2000; Van Den Bos, 2011)
- Cost rising costs not sustainable; US spends more but gets less (Angrisano, 2007)
- Inaccessible information missing information frequent in primary care (Smith, 2005)

3

Growing evidence shows information interventions are part of the solution

- Systematic reviews (Chaudhry, 2006; Goldzweig, 2009; Buntin, 2011) have identified benefits in a variety of areas
 - Although 18-25% of studies come from a small number of 'health IT leader" institutions



Biomedical and health informatics is the science underlying the solutions

- Biomedical and health informatics (BMHI) is the science of using data and information, often aided by technology, to improve individual health, health care, public health, and biomedical research (Hersh, 2009)
 - It is about information, not technology
- Practitioners are BMHI are usually called informaticians (sometimes informaticists)

OREGON HEALTH & SCIENCE UNIVERSITY

BMHI has many sub-areas **Imaging Informatics** Research Informatics {Clinical field} Consumer Health Informatics Informatics Medical or Clinical **Public Health Bioinformatics** Informatics Informatics (cellular and molecular) (person) (population) Biomedical and Health Informatics **Legal Informatics** Chemoinformatics Informatics = People + Information + Technology

Informatics before the Obama era

- Growing recognition of value in healthcare
 - Evidence for improved safety, quality, and cost of healthcare
 - Widespread usage worldwide (Schoen, 2009; Protti, 2010)
 - Research and demonstration funding by NLM, AHRQ, and others
 - Actions of Bush Administration e.g., appointment of first National Coordinator for HIT, establishment of AHIC, HITSP, etc.
- Emerging importance in other areas
 - Clinical and translational research prominent role in CTSA programs (Zerhouni, 2007; Bernstam, 2009)
 - Genomics bioinformatics, personalized medicine (Hamburg, 2010)
 - Individual health growth of personal health records (PHRs) (Detmer, 2008), including from companies – e.g., Microsoft HealthVault – and EHR vendors

7

But then a new US president came along...



"To lower health care cost, cut medical errors, and improve care, we'll computerize the nation's health records in five years, saving billions of dollars in health care costs and countless lives."

First Weekly Address Saturday, January 24, 2009

> OREGON GOST HEALTH GOST &SCIENCE UNIVERSITY

HEALTH & SCIENCE UNIVERSITY

...and the US entered a new "ARRA"

- Health Information Technology for Economic and Clinical Health (HITECH) Act of the American Recovery and Reinvestment Act (ARRA)
 - Incentives for electronic health record (EHR) adoption by physicians and hospitals (up to \$27B)
 - Direct grants administered by federal agencies (\$2B)
- Other provisions in other areas of ARRA, e.g.,
 - Comparative effectiveness research
 - NIH and other research funding
 - Broadband and other infrastructure funding



Why has it been so difficult to get there? (Hersh, 2004)

Health Care Information Technology

Progress and Barriers

Hersh, MD

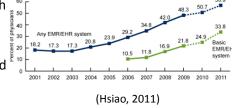
B DECADES SENCE THE TERM "MEDICAL INFORMAT:
as first used, individuals working at the intersecof information technology (II) and medicine have
improve the existing situation but also empower clinicians
improve the existing situation but also empower clinicians.

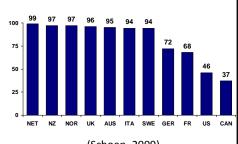
- Cost
- Technical challenges
- Interoperability
- Privacy and confidentiality
- Workforce



US has low rates of adoption in inpatient and outpatient settings

- Adoption in the US is low for both outpatient (Hsiao, 2011) and inpatient settings (Desroches, 2012) though improving
- By most measures, US is a laggard and could learn from other countries (Schoen, 2009)
- Most other developed countries have undertaken ambitious efforts, e.g.,
 - England (Hayes, 2008)
 - Denmark (Protti, 2010)





(Schoen, 2009)

The new "ARRA" of health information technology (HIT) in the US

- HITECH provides financial incentives for "meaningful use" of HIT (Blumenthal, 2010; Blumenthal, 2010)
 - Incentives for EHR adoption by physicians and hospitals (up to \$27B)
 - Direct grants administered by federal agencies (\$2B)
 - All initiatives administered by the Office of the National Coordinator for Health IT (ONC, http://healthit.hhs.gov/)

OREGON HEALTH &SCIENCE UNIVERSITY

What is "meaningful use" (MU) of an EHR? (Stark, 2010; Blumenthal, 2010)

- Driven by five underlying goals for healthcare system
 - Improving quality, safety and efficiency
 - Engaging patients in their care
 - Increasing coordination of care
 - Improving the health status of the population
 - Ensuring privacy and security
- Consists of three requirements
 - Use of certified EHR technology in a meaningful manner
 - Utilize certified EHR technology connected for health information exchange (HIE)
 - Use of certified EHR technology to submit information on clinical quality measures

13

MU being implemented in three stages 2009 2011 2014 2016 HIT-Enabled Health Reform Meaningful Use Criteria HITECH Policies Stage 1 Meaningful Use Criteria (Capture/share Stage 2 Meaningful data) Use Criteria (Advanced care Stage 3 processes with Meaningful Use decision support) Criteria (Improved Outcomes)

Implementation of MU (Marcotte, 2012)

- Implemented through increased Medicare or Medicaid reimbursement over five years to
 - Eligible professionals (EPs) up to \$44K
 - Eligible hospitals (EHs) \$2-9M
- There are differences in definitions of above as well as amounts for Medicare vs. Medicaid reimbursement
- Stage 1 final rules released in July, 2010
 - Must achieve 14-15 core and 5 of 10 menu criteria

OREGON HEALTH

15

Stage 1 core criteria (14 EH, 15 EP)

Objective	Measure
Core set of objectives to be achieved by all eligible professionals, ho	spitals, and critical access hospitals to qualify for incentive payments
Record patient demographics (sex, race, ethnicity, date of birth, preferred language, and in the case of hospitals, date and preliminary cause in the event of death)	Over 50% of patients' demographic data recorded as structured data
Record vital signs and chart changes (height, weight, blood pres- sure, body-mass index, growth charts for children)	Over 50% of patients 2 years of age or older have height, weight, an blood pressure recorded as structured data
Maintain up-to-date problem list of current and active diagnoses	Over 80% of patients have at least one entry recorded as structured date
Maintain active medication list	Over 80% of patients have at least one entry recorded as structured dat
Maintain active medication allergy list	Over 80% of patients have at least one entry recorded as structured dat
Record smoking status for patients 13 years of age or older	Over 50% of patients 13 years of age or older have smoking status recorded as structured data
For individual professionals, provide patients with clinical sum- maries for each office visit; for hospitals, provide an electronic copy of hospital discharge instructions on request	Clinical summaries provided to patients for over 50% of all office vis its within 3 business days; over 50% of all patients who are discharg from the inpatient department or emergency department of an eligible hospital or critical access hospital and who request an electronic cop of their discharge instructions are provided with it
On request, provide patients with an electronic copy of their health information (including diagnostic test results, problem list, medi- cation lists, medication allergies, and for hospitals, discharge summary and procedures)	Over 50% of requesting patients receive electronic copy within 3 business days
Generate and transmit permissible prescriptions electronically (does not apply to hospitals)	Over 40% are transmitted electronically using certified EHR technolog
Computer provider order entry (CPOE) for medication orders	Over 30% of patients with at least one medication in their medica- tion list have at least one medication ordered through CPOE
Implement drug-drug and drug-allergy interaction checks	Functionality is enabled for these checks for the entire reporting period
Implement capability to electronically exchange key clinical infor- mation among providers and patient-authorized entities	Perform at least one test of EHR's capacity to electronically ex- change information
Implement one clinical decision support rule and ability to track compliance with the rule	One clinical decision support rule implemented
Implement systems to protect privacy and security of patient data in the EHR	Conduct or review a security risk analysis, implement security up- dates as necessary, and correct identified security deficiencies
Report clinical quality measures to CMS or states	For 2011, provide aggregate numerator and denominator through attestation; for 2012, electronically submit measures

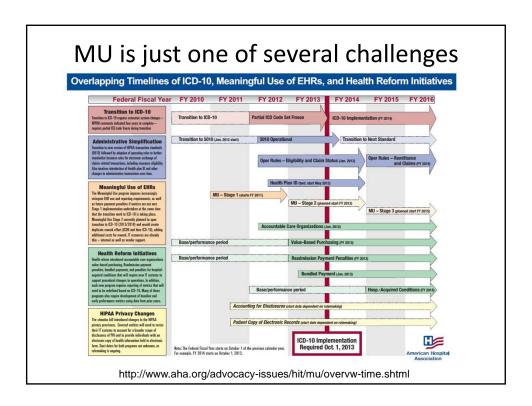
Stage 1 menu criteria (5 of 10)

Objective	Measure
Eligible professionals, hospitals, and critical access h	nospitals may select any five choices from the menu set
Implement drug formulary checks	Drug formulary check system is implemented and has access to at least one internal or external drug formulary for the entire reporting period
Incorporate clinical laboratory test results into EHRs as structured data	Over 40% of clinical laboratory test results whose results are in positive, negative or numerical format are incorporated into EHRs as struc- tured data
Generate lists of patients by specific conditions to use for quality improvement, reduction of disparities, research, or outreach	Generate at least one listing of patients with a specific condition
Use EHR technology to identify patient-specific education re- sources and provide those to the patient as appropriate	Over 10% of patients are provided patient-specific education re- sources
Perform medication reconciliation between care settings	Medication reconciliation is performed for over 50% of transitions of care
Provide summary of care record for patients referred or transi- tioned to another provider or setting	Summary of care record is provided for over 50% of patient transitions or referrals
Submit electronic immunization data to immunization registries or immunization information systems	Perform at least one test of data submission and follow-up submis- sion (where registries can accept electronic submissions)
Submit electronic syndromic surveillance data to public health agencies	Perform at least one test of data submission and follow-up submissio (where public health agencies can accept electronic data)
Additional choices for hospit	als and critical access hospitals
Record advance directives for patients 65 years of age or older	Over 50% of patients 65 years of age or older have an indication of an advance-directive status recorded
Submit electronic data on reportable laboratory results to public health agencies	Perform at least one test of data submission and follow-up submis- sion (where public health agencies can accept electronic data)
Additional choices for	or eligible professionals
Send reminders to patients (per patient preference) for preventive and follow-up care	Over 20% of patients 65 years of age or older or 5 years of age or younger are sent appropriate reminders
Provide patients with timely electronic access to their health information (including laboratory results, problem list, medication lists, medication allergies)	Over 10% of patients are provided electronic access to information within 4 days of its being updated in the EHR

Quality measures – differ for EP and EH but required for both

- EP (outpatient) three required or alternate measures plus three of 13 others, e.g.,
 - Hypertension blood pressure measurement
 - Tobacco use assessment and cessation intervention
 - Adult weight screening and follow-up
- EH (inpatient) 15 required measures, e.g.,
 - Diabetes: Hemoglobin A1c, low-density lipoprotein, and blood pressure control
 - Influenza immunization for patients > 50 years old
 - Pneumonia vaccination status for older adults
 - Breast cancer screening
 - Colorectal cancer screening





Other funding initiatives for the HIT infrastructure

- HIT Regional Extension Centers (RECs)
 - \$677 million to fund 62 RECs that will provide guidance, mainly to small primary care practices, in achieving meaningful use (Maxson, 2010)
- State-based health information exchange (HIE)
 - \$547 million in grants to states to develop HIE programs (Kuperman, 2011)
- Beacon communities
 - \$250 million to fund 17 communities that provide exemplary demonstration of the meaningful use of EHRs (McKethan, 2011)
- Strategic health information advanced research projects (SHARP)
 - \$60 million for four collaborative research centers



Other funding for the infrastructure: HIT workforce

- A competent workforce is essential to achieve meaningful use of HIT
- ONC estimates 51,000 workers needed to implement federal HIT agenda (Monegain, 2009)
- ONC is funding \$118 million for
 - Community college consortia (\$70M)
 - Curriculum Development Centers (\$10M)
 - Competency testing (\$6M)
 - University-based training grants (\$32M)

OREGON GOST HEALTH GOST &SCIENCE UNIVERSITY

21

ONC workforce roles to implement the HITECH agenda

- Mobile Adoption Support Roles
 - Implementation support specialist*
 - Practice workflow and information management redesign specialist*
 - Clinician consultant*
 - Implementation manager*
- Permanent Staff of Health Care Delivery and Public Health Sites
 - Technical/software support staff*
 - Trainer*
 - Clinician/public health leader†
 - Health information management and exchange specialist†
 - Health information privacy and security specialist†
- Health Care and Public Health Informaticians
 - Research and development scientist†
 - Programmers and software engineer†
 - Health IT sub-specialist†

(to be trained in *community colleges and †universities)



ONC workforce development program

- Community College Consortia to Educate Health Information Technology Professionals Program (\$70M)
 - Five regional consortia of 82 community colleges developing short-term programs to train 10,000 individuals per year in the six community college workforce roles
- Curriculum Development Centers Program (\$10M)
 - Five universities collaboratively developing (with community college partners)
 HIT curricula for 20 components (topics)
 - One of the five (<u>OHSU</u>) additionally funded as National Training and Dissemination Center
- Competency Examination for Community College Programs (\$6M)
 - Developing competency examinations based on the six community college workforce roles
- Program of Assistance for University-Based Training (\$32M)
 - Funding education of individuals in workforce roles requiring university-level training at nine universities (including <u>OHSU</u>)
 - Emphasis on short-term certificate programs delivered via distance learning



23

Who are the HIT workforce and what do know about them? (Hersh, 2010)

- Three historical groups of professionals in HIT
 - Information technology (IT) usually with computer science or information systems background
 - Health information management (HIM) historical focus on medical records
 - Clinical informatics (CI) often from healthcare backgrounds
- Problematic HIT implementations often attributable to lack of understanding of clinical environment and use of IT within it (Leviss, 2010)



How many IT personnel does the US have and need?

- IT to reach level of known benefit and meaningful use, may need 40,000 (Hersh, 2008)
- HIM from US Bureau of Labor Statistics occupational employment projections 2008-2018 (BLS, 2009)
 - Medical Records and Health Information Technicians (RHITs and coders) – about 172,500 employed now, increasing to 207,600 by 2018 (20% growth)
- CI estimates less clear for this emerging field
 - One physician and nurse in each US hospital (~10,000) (Safran, 2005)
 - About 13,000 in health care (Friedman, 2008) and 1,000 in public health (Friedman, 2007)
 - Growing role of CMIO and other CI leaders (Leviss, 2006; Shaffer, 2010)

OREGON HEALTH & SCIENC

25

Other important workforce developments

- Physicians
 - Proposal to establish a clinical informatics subspecialty (Detmer, 2010; Shortliffe, 2011) based on core curriculum (Gardner, 2009) and training requirements (Safran, 2009)
- Other health professionals
 - Nursing TIGER initiative (Gugerty, 2009)
 - HIM (Wilhelm, 2007; Dimick, 2008)



Conclusions

- The grand experiment of HITECH is going on in the US – results not yet in
- BMHI is an important science and profession for improving health, healthcare, public health, and biomedical research with data and information
 - Most resources in clinical informatics but plenty of other opportunity in bioinformatics, public health informatics, consumer health informatics, clinical research informatics, imaging informatics, etc.
- There are many opportunities for practitioners, researchers, and others in BMHI

OREGON HEALTH SCIENCE UNIVERSITY

27

For more information

- Bill Hersh
 - http://www.billhersh.info
- Informatics Professor blog
 - http://informaticsprofessor.blogspot.com
- OHSU Department of Medical Informatics & Clinical Epidemiology (DMICE)
 - http://www.ohsu.edu/informatics
 - http://oninformatics.com
- OHSU financial aid for informatics training
 - http://www.informatics-scholarship.info
- What is BMHI?
 - http://www.billhersh.info/whatis
- Office of the National Coordinator for Health IT (ONC)
 - http://healthit.hhs.gov
- American Medical Informatics Association (AMIA)
 - http://www.amia.org



28